

County Carlow Local Economic and Community Plan (2023-29)

Two-year Implementation Plan, 2023-2025

Prepared by Carlow County Council in collaboration with the
Local Community Development Committee (LCDC) and
the Tourism, Enterprise and Economic Development
Strategic Policy Committee (SPC).



COMHAIRLE CONTAE
CHEATHARLACH

CARLOW COUNTY COUNCIL



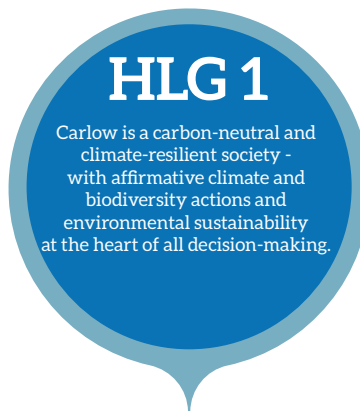
Coiste um Fhorbairt Pobail Áitiúil
Cheatharlach
Carlow Local Community Development
Committee



High-Level Goal 1

Objectives

1. Ensure the County Carlow Business Community continues to develop in the areas of sustainability, climate and bio-diversity
2. Raise awareness and provide education and training in relation to biodiversity and climate change, with a particular focus on the Just Transition
3. Promote more sustainable and active travel
4. Reduce waste



Sustainable Economic Action

Sustainable Community Action

Objective 1: Ensuring the County Carlow Business Community continues to develop in the areas of sustainability, climate and bio-diversity

Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
1.1	Promote sustainable destination tourism training programme on a bi-annual basis in order to ensure that the principles of regenerative tourism are being practised	Economic SPC	Carlow Tourism	<ul style="list-style-type: none"> Carlow County Council Carlow Chamber CCDP SETU KCETB Fáilte Ireland 	Local businesses/ Communities	Secure the participation of 12 tourism businesses in the programme	2024-26
1.2	Develop and provide a series of green & climate-based workshops for owner managers of indigenous Carlow companies	Economic SPC	Carlow County Council	<ul style="list-style-type: none"> Enterprise Ireland Carlow Chamber CCDP Carlow County Council SETU KCETB Carlow Tourism 	Local businesses/ Communities	Rollout of workshops	2024-26

High-Level Goal 1

1.3	Deliver programmes to assist businesses in lowering their carbon footprint, reducing costs and improving the environmental profile of the business in the marketplace	Economic SPC	Carlow County Council	<ul style="list-style-type: none"> Enterprise Ireland CCDP SETU Carlow County Council 	Local businesses/ Communities	Approved Voucher Numbers / No of Days Consultancy	2024-26
1.4	Develop and promote Carlow as a sustainable, secure, affordable and low-carbon economy as a means of attracting inward investment	Economic SPC	Carlow County Council	<ul style="list-style-type: none"> Enterprise Ireland SETU EI 	Local businesses/ Communities	Indicators No. of businesses in Energy Management Programmes.	2024-26
1.5	Support enterprises in their investment in equipment & technologies to reduce their impact on the environment	Economic SPC	Carlow County Council	<ul style="list-style-type: none"> CCDP Carlow County Council Enterprise Ireland 	Local businesses/ Communities	Number of Enterprises supported	2024-26

Objective 2: Raise awareness and provide education and training in relation to biodiversity and climate change, with a particular focus on the Just Transition

Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
2.1	Support the implementation of the County Carlow Climate Action Plan and Biodiversity Action Plan	LCDC	Carlow County Council	<ul style="list-style-type: none"> All stakeholders 	Current generations and future generations	Number of actions successfully implemented	2024-26

High-Level Goal 1

Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
2.2	Engage children and young people in national programmes such as Green Schools and Green Clubs	LCDC	Carlow County Council (Environment Section)	<ul style="list-style-type: none"> • CYPSC • Youth Services • Education Providers • KCETB 	Children and Young People	Number of Participants	2024-26
2.3	Organise and support community events and projects to raise awareness of what is biodiversity and how it can be enhanced	LCDC	Carlow County Council (Environment Section)	<ul style="list-style-type: none"> • PPN • CCDP • Volunteer Centre • Environment Pillar • Community and Voluntary Groups 	Community and Voluntary Groups and local residents and visitors	Number of events / projects supported	2024-26
2.4	Provide accredited green skills modules to community groups, across County Carlow, to build awareness of key climate areas	LCDC	KCETB	<ul style="list-style-type: none"> • CCDP • PPN • Volunteer Centre • Environment Pillar • Community and Voluntary Groups 	Community and Voluntary Groups and individual participants	No of individuals who complete accredited training	2024-26
2.5	Structure the Carlow County Council Grants Schemes to incentivise and promote positive biodiversity and climate change mitigation and amelioration actions	LCDC	Carlow County Council	<ul style="list-style-type: none"> • Carlow County Council's Climate / Environment Department 	Community and Voluntary Groups and indigenous enterprises including farms	Number of adjusted grants' schemes	2024-26

High-Level Goal 1

Objective 3: Promote more sustainable and active travel							
Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
3.1	Facilitate the increased provision of EV charging points throughout the public realm	LCDC	Carlow County Council	<ul style="list-style-type: none"> Energy Providers 	Owners of EVs	Increased number of EV charging points	2024-26
3.2	Carry out an Area Based-Transport Assessment (ABTA) of Carlow Town to identify suitable infrastructure measures and policy interventions to improve the current sustainable transport offering	LCDC	Carlow County Council	<ul style="list-style-type: none"> N/A 	Carlow businesses and residents	Plan Complete and moving to implementation phase	2024-26
Objective 4: Reduce waste							
Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
4.1	Encourage energy saving measures in public buildings	LCDC	Carlow County Council	<ul style="list-style-type: none"> SEAI SEEA HSE DSP OPW Schools / Education Providers 	The environment and the Public Purse	Percentage reduction in energy use	2024-26
4.2	Support the implementation of the National Waste Management Plan for a Circular Economy and circular economy projects	LCDC	Carlow County Council	<ul style="list-style-type: none"> CCDP Local Social Enterprises Carlow County Council 	The environment and the Public Purse	Number of inspections per year	2024-26

High-Level Goal 2

Objectives

1. Proactively support community-led local development
2. Identify and address the needs of diverse communities, and develop appropriate inter-agency responses
3. Support and strive for meaningful engagement by children and young people
4. Valorise, support and celebrate cultural, heritage, creative and artistic resources, expression and endeavours

 Sustainable Economic Action

 Sustainable Community Action

HLG 2

Our communities are safe, empowered and supported through an active community-led local development approach and participative democracy.

SUSTAINABLE DEVELOPMENT GOALS

-  3 - Good Health and Well-Being
-  5 - Gender Equality and Empowerment
-  11 - Sustainable Cities and Communities
-  16 - Peace, Justice and Strong Institutions

 Tionól Réigiúnach an Deiscirt
Southern Regional Assembly

-  3 - Strengthened Rural Economies and Communities
-  7 - Diversity, Language, Culture and Heritage Enhancement
-  9 - Sustainable, Planned and Infrastructure-led Development

Objective 1: Proactively support community-led local development

Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
1.1	Build capacity of community groups to be resilient and devise and implement their own vision	LCDC	LCDC	<ul style="list-style-type: none"> • Carlow County Council • CCDP • PPN • Youth Services • FRCs • LCDC Members* 	Community and Voluntary Sector	No. of community groups who avail of training	2024-26
1.2	Work to support and increase volunteerism, together with the rollout of research on volunteerism	LCDC	Carlow Volunteer Centre / County Council	<ul style="list-style-type: none"> • Volunteer Centres • PPN • CCDP • Youth Service • Sports Partnership • Business Community • Arts Office 	Community and Voluntary Sector	No. of new volunteers and retention of volunteers	2024-26

High-Level Goal 2

1.3	Promote the 'Place Standard' tool to assess and develop public, social, amenity and recreational spaces	LCDC	Carlow County Council	<ul style="list-style-type: none"> • CCDP • PPN • Environmental Community and Voluntary Organisations 	Business, Local & Visiting Community	No. of town and village place-making plans	2024-26
Objective 2: Identify and address the needs of diverse communities, and develop appropriate inter-agency responses							
Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
2.1	Progress the needs analysis, and address gaps using an inter-agency approach	LCDC	Social Inclusion Forum (SIF)	<ul style="list-style-type: none"> • Carlow County Council • CCDP • PPN • HSE • KCETB • DSP • Volunteer Centre • CIC • FRCs • TUSLA • CYPSC • County Childcare Committee • Carlow Regional Youth Services 	Communities and residents, Service users	Number of community needs' assessments completed and Number of joint-initiatives progressed	2024-26

High-Level Goal 2

2.2	Support the provision of appropriate accommodation and other services for victims/survivors of domestic, sexual and gender-based violence (DSGBV)	LCDC	Carlow County Council / New National DSGDV Agency	<ul style="list-style-type: none"> • AMBER Women's Refuge • Carlow Women's Aid • Carlow and South Leinster Rape Crisis Centre • CCDP • CYPSC's Domestic Abuse Action Network 	Victims / Survivors of DSGBV	No. of Emergency Accommodation Units available for Carlow residents, No. of Individuals supported.	2026
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Objective 3: Support and strive for meaningful engagement by children and young people

Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
3.1	Ensure children and young people are given ongoing opportunities to be involved in the development of spaces, places, local services and policies	LCDC	Comhairle na nÓg and Carlow Regional Youth Services	<ul style="list-style-type: none"> • LCDC • PPN • HSE • TUSLA • CYPSC • KCETB 	Children and Young People	No. of services and plans into which children and young people feed	2024-26

High-Level Goal 2

Objective 4: Valorise, support and celebrate cultural, heritage, creative and artistic resources, expression and endeavours							
Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
4.1	Support the implementation of the <i>County Heritage Plan</i>	LCDC	Carlow County Council	<ul style="list-style-type: none"> • Climate Change Team • Environmental Pillar • An Taisce • PPN • CCDP • Carlow Tourism • Cultural, Arts, Historical and Heritage Groups 	Current and future generations	Number of actions successfully implemented	2024-26
4.2	Support the implementation of the <i>County Culture and Creativity Strategy</i>	LCDC	Carlow County Council	<ul style="list-style-type: none"> • Heritage Officer • VISUAL • SETU • Carlow College • An Taisce • PPN • CCDP • Carlow Tourism 	Residents, Businesses and Visitors	Number of actions successfully implemented	2024-26

High-Level Goal 3

Objectives

1. Ensure Carlow’s communities, organisations and institutions are welcoming, inclusive and accessible
2. Ensure our communities are healthy and active
3. Work to enhance accessibility across public infrastructure

 Sustainable Economic Action

 Sustainable Community Action

HLG 3

Our communities are more welcoming, inclusive, healthy and accessible, and are enriched by culture, heritage and diversity

SUSTAINABLE DEVELOPMENT GOALS

-  3 - Good Health and Well-Being
-  11 - Sustainable Cities and Communities
-  16 - Peace, Justice and Strong Institutions
-  10 - Reduced Inequalities

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Southern Regional Assembly

-  3 - Strengthened Rural Economies and Communities
-  7 - Diversity, Language, Culture and Heritage Enhancement
-  Development of the UNESCO Learning Region initiative

Objective 1: Ensure Carlow’s communities, organisations and institutions are welcoming, inclusive and accessible

Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
1.1	Promote the implementation of the <i>Carlow Integration and Inter-Cultural Strategy</i> and the adoption of the <i>Carlow Inter-cultural Charter</i> .	LCDC	Carlow County Council / CCDP	<ul style="list-style-type: none"> As listed in the Migrant Integration and Inter-Cultural Strategy 	Migrant and Host Communities	Number of actions delivered in the Integration and Inter-Cultural Strategy, Number of Bodies that Sign-Up to and Actively Implement the Charter	2024-26

High-Level Goal 3

Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
1.2	Deliver on the Programme for Government's (2020) vision of an <i>Age-Friendly Ireland</i>	LCDC	Carlow County Council	<ul style="list-style-type: none"> • Age-Friendly Carlow • CCDP • Carlow Universal Access Movement • Garda Síochána • SETU • KCETB • Older-Persons' Forum • Volunteer Centre • HSE 	Older people and their families	Number of actions implemented	2024-26
1.3	Improve accessibility and inclusivity of public spaces	LCDC	Carlow County Council	<ul style="list-style-type: none"> • Older-Persons' Forum • Disability Sector • HSE • PPN • Delta Centre • IWA 	Anybody with mobility / sensory issues	Number of public spaces improved	2024-26
1.4	Support the implementation of the <i>Carlow Traveller Integration Group Strategic Plan 2023 - 2026</i>	LCDC	Carlow County Council	<ul style="list-style-type: none"> • LCDC Members* • LTACC • HSE • CCDP • St Catherines • FRCs 	Traveller community	Number of actions implemented	2024-26

High-Level Goal 3

1.5	Support the delivery of the CYPSC Strategy	LCDC	CYPSC	<ul style="list-style-type: none"> • CYPSC Members* • LCDC Members* • County Childcare Committee • FRCs 	Persons aged 0 to 24 and their families	Number of actions successfully delivered	2024-26
Objective 2: Ensure our communities are healthy and active							
Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
2.1	Implement the <i>Healthy Ireland Local Action Plan 2023 -2025</i> - to include a focus on well-being and on addressing loneliness	LCDC	HSE	<ul style="list-style-type: none"> • Carlow County Council • Sports Partnership • PPN • CCDP • Youth Services • St Catherine’s Resource Centre 	All residents	Number of actions successfully implemented	2024-26
2.2	Extend the rollout of ‘social prescribing’, ‘minding your well-being’ and ‘healthy food made easy’ across the county	LCDC	HSE	<ul style="list-style-type: none"> • LCDC Members* • St Catherine’s Resource Centre • PPN 	Those most adversely affected by social exclusion	Number of beneficiaries	2024-26

High-Level Goal 3

2.3	Support active communities through the development and implementation of a Local Sports Plan	LCDC	Sports Partnership	<ul style="list-style-type: none"> • LCDC Members* • HSE • Local sporting and community organisations • Youth Services • SETU 	All residents, Local sporting organisations	Number of actions successfully implemented	2024-26
Objective 3: Work to enhance accessibility across public infrastructure							
Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
3.1	Implement National <i>Housing Strategy for Disabled People</i> (2022-2027) locally	LCDC	Carlow County Council	<ul style="list-style-type: none"> • Disability Sector • AHBs • Private Sector 	Disabled people and their families	Number of households with disabilities accommodated	2024-26
3.2	Develop accessible, enjoyable and culturally diverse exhibitions and learning resources.	LCDC	County Museum / Carlow Libraries	<ul style="list-style-type: none"> • Arts Office • Visual • Cultural Organisations 	Local residents and visitors	Number of exhibitions and learning resources	2024-26

High-Level Goal 4

Objectives

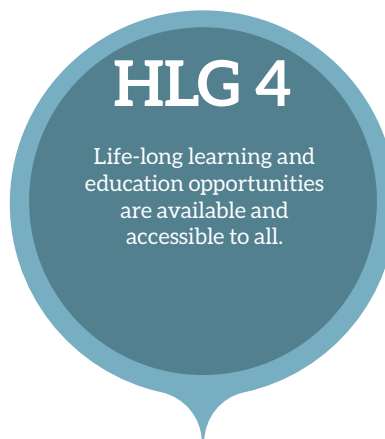
1. Increase the engagement of the County Carlow Business Community in education and development activities
2. Maximise learning opportunities that are accessible to all



Sustainable Economic Action



Sustainable Community Action



- 3 - Good Health and Well-Being
- 4 - Quality Education
- 8 - Decent Work and Economic Growth
- 10 - Reduced Inequalities



- 3 - Strengthened Rural Economies and Communities
- 5 - A Strong Economy
- Development of the UNESCO Learning Region initiative

Objective 1: Increase the engagement of the County Carlow Business Community in education and development activities

Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
1.1	Deliver a series of partnerships with industry and increase the level of engagement of education institutes in respect of sector-specific skills	Economic SPC	SETU	<ul style="list-style-type: none"> • Regional Skills Forum • KCETB • CCDP • Carlow County Council • Enterprise Ireland • CK Skillnet • Regional Skills Forum 	Local Businesses	50 businesses to participate in life-long learning initiatives delivered by a partnership of SETU and the Local Enterprise Office and the number of Industry-specific programmes	2024-26 (annual)
1.2	Work with employers to grow awareness of educational opportunities for those in employment and wishing to access apprenticeships	Economic SPC	KCETB	<ul style="list-style-type: none"> • Regional Skills Forum • SETU • CCDP • Carlow County Council • Enterprise Ireland • CK Skillnet 	Local Businesses and potential apprentices	Number of apprenticeships	2024-26

High-Level Goal 4

1.3	Support the equality and diversity agenda by the development of interventions for the business community	Economic SPC	CCDP	<ul style="list-style-type: none"> • KCETB • CCDP • Carlow County Council • County Carlow Chamber • SETU 	Local Businesses	No of Businesses Engaged	2024-26 (Annual)
Objective 2: Maximise learning opportunities that are accessible to all							
Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
2.1	Support and progress the <i>Towards a Literacy-Friendly County Carlow</i> initiative and the <i>National Skills for Life Programme</i>	LCDC	Carlow County Council	<ul style="list-style-type: none"> • Education Providers • Youth Services • Volunteer Centre • KCETB • NALA 	Local residents	Number of programme participants	2024-26
2.2	Support the implementation of the National Library Strategy: <i>The Library is the Place</i> and support the implementation of the <i>Library Development Plan 2024-2029</i>	LCDC	Carlow County Council	<ul style="list-style-type: none"> • Education Providers • Youth Services • Volunteer Centre • KCETB • NALA 	Local residents and library users (current and potential)	Number of actions successfully completed	2024-26
2.3	Provide accessible educational opportunities from unaccredited to Levels 1-6 on the NFQ	LCDC	KCETB	<ul style="list-style-type: none"> • CCDP • PPN • Education Providers • Carlow Regional Youth Services 	Local residents and communities	Number of learners (all levels) n=5000	2024-2026

High-Level Goal 5

Objectives

1. Improve the liveability, appearance and attractiveness of our towns and villages by improving services and infrastructure, harnessing heritage resources, and developing ‘smart’, ‘accessible’ and ‘connected’ rural towns and villages - enabling them realise their potential as attractive places to live and visit
2. Harness our natural, cultural and heritage resources, and put in place the infrastructure and supports necessary to ensure sustainable tourism and recreation and amenity development within the county.
3. Enhance the capacity of communities to develop the economic potential of their areas
4. Ensure the continued delivery of high-quality accommodation and facilities to support the growing population

HLG 5

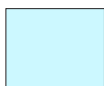
Our towns, villages and rural communities are great places in which to live, work and do business – supported by community-led local development, collaboration, enterprise and tourism development, creativity, entrepreneurship, and inward investment.

SUSTAINABLE DEVELOPMENT GOALS

- 8 - Decent Work and Economic Growth
- 9 - Industry, Innovation and Infrastructure
- 10 - Reduced Inequalities
- 11 - Sustainable Cities and Communities

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Southern Regional Assembly

- 1 - Compact Growth
- 2 - Enhanced Regional Accessibility
- 3 - Strengthened Rural Economies and Communities
- 4 - Sustainable Mobility
- 6 - High-Quality International Connectivity



Sustainable Economic Action



Sustainable Community Action

Objective 1: Improve the liveability, appearance and attractiveness of our towns and villages by improving services and infrastructure, harnessing heritage resources, and developing ‘smart’, ‘accessible’ and ‘connected’ rural towns and villages - enabling them realise their potential as attractive places to live and visit

Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
1.1	Create towns and villages that are viable, vibrant and attractive locations for people to live, while also functioning as the service, social, cultural and recreational hubs for local communities as per the <i>Town Centre First Policy</i>	Economic SPC	Carlow County Council	<ul style="list-style-type: none"> Enterprise Ireland Carlow Chamber CCDP SETU Carlow College KCETB Fáilte Ireland Active Travel Office 	Business, Local & Visiting Community	Number of Smart Communities , No of Projects Developed , Level of Investment	2024-26

High-Level Goal 5

1.2	Ensure that towns and villages have key infrastructure in place to meet the needs of visitors in terms of saleable experiences, attractions, outdoor activities and facilities that enhance dwell time (e.g. Project Carlow 2040, Project Bagenalstown 2040, Project Tullow 2040) * See Project Appendix	Economic SPC	Carlow County Council	<ul style="list-style-type: none"> • Carlow Tourism • Enterprise Ireland • Carlow Chamber • CCDP • SETU • Carlow College • KCETB • Fáilte Ireland 	Business, Local & Visiting Community	Number of Saleable Experiences , % increase no of Beds , No of dwell projects	2024-26
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Objective 2: Harness our natural, cultural and heritage resources, and put in place the infrastructure and supports necessary to ensure sustainable tourism and recreation and amenity development within the county.

Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
2.1	Focus on the development of economic catalysts in terms of key tourism sites (e.g. Duckett’s Grove, St Mullins, Atlamount Gardens, River Barrow, Visual, The Columban Way, linkage between South Leinster Way and Wicklow Way) * See Project Appendix	Economic SPC	Carlow County Council	<ul style="list-style-type: none"> • Carlow Tourism • Enterprise Ireland • Carlow Chamber • CCDP • SETU • Carlow College • KCETB • Fáilte Ireland 	Business, Local & Visiting Community	Number of Visitors, Number of Spin Out Enterprises	2024-26
2.2	Seek to optimise marketing of County Carlow including the tourism brand proposition and messaging for the county	Economic SPC	Carlow Tourism	<ul style="list-style-type: none"> • Enterprise Ireland • Carlow Chamber • CCDP • SETU • Carlow College • KCETB • Fáilte Ireland 	Business, Local & Visiting Community	AVE (Advertising Value Equivalent)	2024-26

High-Level Goal 5

2.3	Seek to develop appropriate and accessible amenity and recreational opportunities (e.g. Water Centre Activity Hub)	LCDC	Sports Partnership	<ul style="list-style-type: none"> • CORC (County Outdoor Recreational Committee) • Carlow County Council • Carlow Tourism 	Business, Local & Visiting Community	Number of completed ORIS and CLÁR applications	2024-26
Objective 3: Enhance the capacity of communities to develop the economic potential of their areas							
Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
3.1	Build and enhance the capacity of local clusters of businesses (private and community) to work in partnership to promote local level economic development to include Shop Local, Just Transition, festival & events and co-operative marketing.	Economic SPC	County Carlow Chamber	<ul style="list-style-type: none"> • Carlow County Council • Enterprise Ireland • Carlow Chamber • CCDP • SETU • Carlow College • KCETB 	Business, Local & Visiting Community, indigenous sector	Gift Cards Issued, Marketing Projects, Festivals & Events	2024-26
3.2	Support the provision of training and support to tourism providers and communities maximise the visitor experience development opportunities	Economic SPC	Carlow County Development Partnership	<ul style="list-style-type: none"> • Carlow County Council • Enterprise Ireland • Carlow Chamber • CCDP • SETU • Carlow College • KCETB • Fáilte Ireland 	Business, Local & Visiting Community	Number of Participants	2024-26

High-Level Goal 5

Objective 4: Ensure the continued delivery of high-quality accommodation and facilities to support the growing population

Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
4.1	Facilitate the delivery of a range of private housing options, including affordable and cost-rental housing to support economic development	Economic SPC and Carlow County Council	Carlow County Council	<ul style="list-style-type: none"> Landowners Private Sector 	Those in need of accommodation (in the private sector)	Number of housing units completed and occupied	2024-26
4.2	Deliver social housing units in accordance with the targets set out in 'Housing for All - a New Housing Plan for Ireland'	LCDC and Carlow County Council	Carlow County Council	<ul style="list-style-type: none"> Approved Housing Bodies Community and Voluntary Groups 	Those on the LA housing waiting list	Number of households accommodated	2024-26
4.3	Continue to support the accommodation needs of Travellers through the Local Traveller Accommodation Consultative Committee (LTACC) and the Traveller Accommodation Programme (TAP)	LCDC and Carlow County Council	Carlow County Council	<ul style="list-style-type: none"> LTA CC Department of Housing Housing Agency St. Catherine's Resource Centre 	Traveller Individuals and Families	Number of new Traveller-specific accommodation units provided	2024-26
4.4	Ensure an adequate supply of suitable and accessible childcare places in County Carlow	LCDC and Carlow County Council	County Childcare Committee	<ul style="list-style-type: none"> CYPSC Carlow County Council HSE TUSLA DSP FRCs Private and Community Providers PPN 	Children and families	Number of places available	2024-26

High-Level Goal 6

Objectives

1. Build a resilient, sustainable business base and support new and existing businesses to grow, be enterprising and take advantage of new opportunities
2. Ensure our local economy contributes proportionately to, and integrates with, the growth of the region and maximises its international reach by improving the attractiveness of County Carlow as a place to do business
3. Support for business development, innovation, process efficiencies and first-time exporters

 Sustainable Economic Action

 Sustainable Community Action

HLG 1
 Carlow is a carbon-neutral and climate-resilient society - with affirmative climate and biodiversity actions and environmental sustainability at the heart of all decision-making.

SUSTAINABLE DEVELOPMENT GOALS

-  7 - Affordable and Clean Energy
-  11 - Sustainable Cities and Communities
-  12 - Responsible Consumption and Production
-  13 - Climate Action


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-  1 - Compact Growth
-  4 - Sustainable Mobility
-  8 - Low Carbon, Climate Resilient and Sustainable Society
-  9 - Sustainable, Planned and Infrastructure-led Development

Objective 1: Build a resilient, sustainable business base and support new and existing businesses to grow, be enterprising and take advantage of new opportunities

Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
1.1	Support the growth of existing and emerging higher-value sectors locally, including engineering, life sciences (including medtech), craft and design, ICT, Green Tech and Fintech companies and realise the benefits of clustering	Economic SPC	Carlow County Council	<ul style="list-style-type: none"> Enterprise Ireland Carlow Chamber CCDP SETU Carlow College KCETB Fáilte Ireland 	Business Community	Number of Companies Registered in the County	2024-26
1.2	Support citizens and graduates to consider starting & developing their own business	Economic SPC	Carlow County Council	<ul style="list-style-type: none"> Enterprise Ireland CCDP SETU KCETB 	Business Community	Number of individuals on new frontiers / back to work enterprise supports / SYOB programmes	2024-27

High-Level Goal 6

Objective 2: Ensure our local economy contributes proportionately to, and integrates with, the growth of the region and maximises its international reach by improving the attractiveness of County Carlow as a place to do business

Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
2.1	Position Carlow as a place of choice for International Investment by marketing and supporting the development of scaling and landing facilities in the county	Economic SPC	IDA , Enterprise Ireland	<ul style="list-style-type: none"> Enterprise Ireland IDA Carlow County Council SETU 	Business Community	Number of IDA & EI Companies / No of Co-working / Enterprise & Innovation Hubs , Multi-purpose Community Spaces which have employment supports	2024-28
2.2	Through inclusive innovation, development and high-quality research, ensure that Carlow positions itself to benefit from the South East Technological University’s vision that drives innovation, empowers communities, and delivers transformative impact for the South East of Ireland	Economic SPC	SETU	<ul style="list-style-type: none"> Enterprise Ireland Carlow Chamber CCDP SETU Carlow College KCETB Fáilte Ireland 	Business Community	Number of partnership projects with Business & Communities (Innovation Vouchers / Partnerships)	2024-29

High-Level Goal 6

Objective 3: Support for business development, innovation, process efficiencies and first-time exporters							
Ref	Action	Reporting to	Lead Agency	Collaborators	Target Group / Beneficiaries	Performance Indicators	Timeline
3.1	Facilitate and build capacity to develop sustainable entrepreneurship and innovation by encouraging design thinking, providing support and infrastructure developments in order to increase their scale and resilience in the areas of digitalization, innovation, process efficiencies and export (e.g. Enterprise Campus, O'Brien Road).	Economic SPC	Carlow County Council	<ul style="list-style-type: none"> • Enterprise Ireland • Carlow Chamber • CCDP • SETU • Carlow College • KCETB • Fáilte Ireland • Carlow Tourism 	Business Community	Number of Hubs & Enterprise Spaces / Multi-Use Hubs/Investment attracted/No of Lean/Digital Companies	2024-30
3.2	Increase the number of companies engaged in the recruitment of graduates and apprentices	Economic SPC	Carlow County Council	<ul style="list-style-type: none"> • SETU • KCETB • Enterprise Ireland • Department of Social Protection 	Business Community and Graduates	Number of Gradstart Grants / No of Apprentices	2024-29

Collaborators

LCDC Members
Carlow County Council
Department of Employment Affairs and Social Protection
Kilkenny/Carlow ETB
HSE
5 PPN reps (2 Community & Voluntary Pillar, 2 Social Inclusion Pillar, and 1 Environment Pillar)
Business Sector (Chamber of Commerce) Rep
Agriculture/Farming Sector Rep
Civic Society/Arts Sector Rep

CYPSC Members
Tusla
Carlow County Council
Carlow County Childcare Committee
SETU
Primary and Post Primary School Reps
KCETB
Carlow Regional Youth Services
Family Resources Centres (Bagenalstown and Forward Steps)
St. Catherine's Community Services Centre
Carlow County Development Partnership CLG
Gardaí
Barnardos
Carlow Youth Training
HSE

Key Projects

Project	Relevant High-Level Goals (HLGs)	Description
Tullow Road Multi-functional Community Hub	HLG2, Objectives 1, 2 and 3	Carlow County Council proposes to construct a multi-functional community hub at Tullow Road, Carlow Town. This project will facilitate new and existing supports and services - catering for physical, social and community needs. The main constituents of the facility will include the following three main areas: (1) General Administration; (2) Social areas; and (3) Activity spaces
Duckett's Grove Tourism & Recreation Development	HLG5, Objective 2	Duckett's Grove (gothic castle) is a spectacular ruin near the village of Grange/Killerig, situated 10 km east of Carlow Town. The ruined mansion and gothic revival castle along with 11 acres were acquired by Carlow County Council (CCC) in September 2005, to develop as an amenity and tourism attraction. The purchase included outbuildings, stables, yards, barns, forge and two superb interconnecting walled gardens, along with a small area of woodland. In the 17 th , 18 th and 19 th century, the property was home of the Duckett Family, one of the most prominent families in Carlow, and it remains an important and powerful reminder of a former period, rich in history and deep in tradition. The ruins enable one to see the development of the house from a mid-18th century Palladian house, through the first gothicisation of circa 1825, by Thomas Cobden, to the later additions of circa 1845 by J. McDuff Derick.
Tullow Court House	HLG5, Objectives 1 and 2	The former courthouse building is situated on Barrack Street in the Town Centre. This two storey Georgian-style building dates from c.1825 and is a protected structure. The heritage plate attached to the façade of the building provides interesting background information regarding the history of the former Courthouse. This will complement the delivery of the Tullow Master Plan
Project Carlow 2040	HLG5, Objectives 1 and 3	Project Carlow 2040 is an ambitious regeneration strategy for Carlow Town, which contains transformational and inspiring concepts for the economic, social and environmental benefit of Carlow. The project's plans include an ambitious vision for the vitalisation of the town centre.

Key Projects

Project	Relevant High-Level Goals (HLGs)	Description
Project Bagenalstown 2040	HLG5, Objectives 1 and 3	It is proposed to develop a strategy for Bagenalstown called Project Bagenalstown 2040 that will enhance the town's liveability, attractiveness, vibrancy and resilience.
Project Tullow 2040	HLG5, Objectives 1 and 3	The vision for Tullow is to create an attractive, prosperous, vibrant and connected Town Centre, where people will want to be, to live, to work, to socialise and to visit. Through an understanding of Tullow's urban structure and functions, key interventions have been identified that seek to deliver long-term economic, social and environmental benefits with the aim of improving the quality of life and opportunities within the town. The purpose of this project includes undertaking the refurbishment of, and extension to, a protected structure in a central location in the town centre and to bring the building back into active use as a new library for Tullow. This project will bring forward a new modern facility for community use, while re-activating a valued historic asset. The project will also include a full upgrade of the public realm around the former courthouse building that will provide an enhancement of the visual quality of the streetscape within this locale.
Link of South Leinster Way to Wicklow Way	HLG5, Objective 2	This project is to establish a link between the Wicklow Way in Clonegal and the South Leinster Way in Kildavin. This is a key 'missing link' in the E8 Path, one of the European long-distance paths, 4,700 km across Europe, from Cork in Ireland to Bulgaria, and which passes through Clonegal and Kildavin.
The Columban Way	HLG5, Objective 2	The Columban Way is a cultural route through eight European countries namely Austria, France, Germany, Italy, Liechtenstein, Ireland, Switzerland and the UK, which celebrates the tangible and intangible heritage of the Irish Monastic Movement. Consultants are currently examining the feasibility of the route from Myshall in County Carlow to Bangor in County Down.

Key Projects

Project	Relevant High-Level Goals (HLGs)	Description
Water Centre Activity Hub	HLG5, Objective 2	This project will involve the development of a regional water activity centre in a central location in Carlow Town, adjacent to the Town Park, with a specific focus on regeneration and water recreational infrastructure. The Water Activity Centre will link into existing facilities of the Town Park and provide a central campus for all – offering recreational and well-being opportunities. It will bring new life to the underdeveloped riverbank, as well as supporting the active use of the River Barrow thus supporting a regenerated Carlow Riverfront.
Enterprise Campus, O'Brien Road, Carlow	HLG6, Objectives 1, 2 and 3	The development of an Enterprise Campus, in partnership with Carlow Community Enterprise Centre, will focus on enhanced business support services to assist companies to export and scale via facilities, services and clustering.
Presentation House, Bagenalstown	HLG2, Objectives 4 and 4, HLG3, Objective 3, HLG4, Objective 2	The former convent will be re-developed and brought into productive use.
Presentation Buildings, Tullow Street, Carlow	HLG2, Objectives 4 and 4, HLG3, Objective 3, HLG4, Objective 2	The Presentation Building offers a wide range of services, which are provided by the Carlow County Library Service, including access to technology, e-services, children's services, special collections, local studies, genealogy and archives, community information, lifelong learning initiatives, regular events and programmes. The Presentation Building is an excellent example of a public facility that promotes and maintains the cultural identity and history of the local area and exists to attract visitors thus encouraging activity within an existing urban centre and the proposed redevelopment of the building in line with the National Public Libraries Strategy.

Key Projects

Project	Relevant High-Level Goals (HLGs)	Description
Southern Relief Road	HLG 5, Objective 1	The Carlow Southern Relief Road is a strategic Road improvement Project for Carlow that will; reduce the volume of vehicular traffic in the Town Centre, reduce the mode share of car transport, increase cycling and bus transport as a mode share. This is a key project earmarked in the National Development Plan 2021-2030
Housing for All -Housing Capital Delivery Programme	HLG 5, Objective 1	The Council has an ambitious programme in place under its Housing Delivery Action Plan -Housing for All for the period 2022-2026 for the delivery of social and affordable housing
SEAI Pathfinder programme	HLG1, Objectives 2 and 3	Public sector bodies are required to report on their annual energy use to the Sustainable Energy Authority of Ireland (SEAI). This is done through the Monitoring and Reporting system (M&R), which is used to track the local authorities progress towards 2030 targets. Carlow County Council buildings and facilities accounts for 40% of its GHG emissions. Many of the older buildings require retrofit works to be carried out to reduce significant energy use. Carlow County Council have partnered with Kilkenny, Wexford, Waterford, and Tipperary County Councils to participate in the SEAI pathfinder funding programme. The programme adopts a holistic approach to improving the energy performance of public bodies and sectors and supports Local Authorities to identify and remove barriers and gaps to achieving their energy saving and carbon reduction targets.
Department of Transport Pathfinder Programme	HLG1, Objectives 2 and 3	<p>The Pathfinder Programme forms a key part of the implementation of the National Sustainable Mobility Policy, which sets out the government’s plan to meet Ireland’s requirement to achieve a 50% reduction in greenhouse gas emissions by 2030 in the transport sector. On 17th October 2022, Minister for Transport Eamon Ryan launched the Pathfinder Programme of 35 exemplar transport projects to be delivered by local authorities and agencies around the country by the end of 2025.</p> <p>The Carlow to SETU Pedestrian & Cycle Scheme was chosen as 1 of the 35 exemplar transport projects to be delivered. The scheme will provide high quality pedestrian/cycle facilities along the R448 (Kilkenny Road) linking Carlow Town Centre and the South-East Technological University (SETU). The proposal involves the upgrading of existing sections of on-road cycle lanes and sub-standard footpaths to high quality separated cycle tracks and footpaths which will encourage commuter modal shift away from single vehicle use, thus reducing carbon emissions by enabling the shift to cleaner transport modes. The scheme is currently at Option Selection stage, with construction expected to commence in 2024 for delivery in 2025</p>

Key Projects

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